

Munjal Showa Ltd.		
CATEGORY	PLANT	Munjal Showa
	AWARD LEVEL	Award for TPM Excellence–1st Category
	YEAR	2008
	PARAMETER	Status
P	Production	17696657 shocks/month
	Productivity-Direct	Increased by 27shocks/man-day
	Productivity-Overall	Increased by 23shocks/man-day
	Breakdown time	Reduced to 0.14hrs/Machine
Q	line Rejection	Reduced by 89%
	Line Re-work	Reduced to 6913ppm(85% Redn)
	Customer complaints	Reduced to 0.5 from 3.7
	Qty returned by customer	Reduced by 88%
	Warranty cost/unit	Reduced by Rs.1.86/unit
C	Manufacturing cost	Reduced to Rs.356 from Rs.376
D	Delivery	100%
	Spare parts	100% achievement
S	Accidents	Zero
	SPM(Air quality)	425 $\mu\gamma$ / NM <sup>3</sup>
M	Suggestion	Increased to 1.42/Man/Yr

$\%Redn/Inc=((Cur.yr-Base Yr)/Base Yr)*100$