

Category	PLANT	Hero Moto Corp Ltd Dharuhera Plant	The Supreme Industries Ltd, Pondy	Turbo Energy Limited Pulivalam	TAFE, Sembiam	QH Talbros Ltd.IMT Manesar	Raychem RPG Pvt. Ltd Vasai plant	MINDA Industries:Switch Division Pune	Apcotex Industries Ltd (Emulsion Polymers) Taloja
	AWARD LEVEL	Award for TPM Excellence – First Category	Award for TPM Excellence - First Category	TPM Excellence – First Category: A	Award for TPM Excellence, Category A	Award for TPM Excellence - Category A	Award for TPM Excellence, Category A	Award For TPM Excellence- TPM Excellence Category A	Award for TPM Excellence – First Category
	YEAR	2011	2011	2011	2011	2011	2011	2011	2011
Parameter	P - Productivity	Avg. Production of Vehicles/Day increased by 41%	Production increased by 52%	OEE improved from 68% to 83%	OEE increased to 85%	OEE improved by 78%	Direct Labor Productivity increased to 95%	Overall Plant Efficiency increased by 93.12%	Yield increased to 98.5%
		Productivity of Man /Vehicle/Day increased 14%	OPE increased by 85%	Breakdown Occurrences reduced from 110 per month to 14 per month	Production Set / Month increased to 4000 from 1747	Fixed assets Turnover ratio improved by 67%	OEE increased to 95%	Production / Person / Shift increased by 54%	OPE increased to 94.8%
			Breakdowns reduced by 93%		Output / Employee increased by 33%	Breakdown reduced by 90%	Number of tags raised 18569	Breakdown Occurrences reduced to Zero Hrs.	
						Productivity improved by 37%	No of breakdowns reduced to 49 from 1248	Lead time reduced by 4 months	
	Q - Quality	Customer Complaints reduced by 71%	Customer Complaints reduced by 100%	In-house Defect reduced from 1.41% to 0.47%	In House Rejection reduced to 200PPM	In house rejection reduced by 88%	No of customer complaints Zero	Warranty Rejection reduced to 250PPM	Customer Complaints reduced to Zero from 23
					In House Rework reduced to 5125 ppm from 9500 ppm	Customer complaint reduced by 90%	Yield increased to 95%	Customer Line Rejections reduced to Zero PPM	
					Customer Complaint reduced to 40ppm from 590 ppm		In-process defects reduced to Zero	In-house Rejection reduced to 250 PPM	

C - Cost		Total maintenance cost reduced by 58%	In-house Defect reduced from 1.41% to 0.47%	Manufacturing Cost / Set reduced by 28%	Manufacturing cost reduced by 6%	Power Consumption reduced by 55%	Tool Cost reduced by 50%	
		Power consumption reduced to Rs 2.2 per KG from Rs 4.7		Fixed Cost / Set reduced by 25%	Maintenance Cost reduced by 48%		Labour Cost reduced 45%	
				Variable Cost / Set reduced by 40%			Maintenance Spares Cost reduced by 72%	
D - Delivery	MTBF increased by 500%	Delivery performance 100%		Delivery performance 100%	Raw material inventory reduced by 32%	Delivery performance increased to 95%	On Time Delivery: 100%	
	Breakdown Frequency reduced by 85%			WIP reduced to 2days from 4.5 days	Finished goods inventory reduced by 90%		Finished Goods Inventory reduced to 0.3days	
S - Safety		Major accidents:ZERO	Accidents (minor) reduced from 29 per year to 6 per year (Major Accidents = 0)	Accidents Zero	Major and Minor Accident achieved ZERO	Number of work-related accidents requiring days off work: ZERO	Accidents: Zero	
				Incidents reduced to Zero from 38		Number of work-related accidents not requiring days off work:ZERO		
				Near Miss Cases reduced by 75%				
M - Morale	No. of Suggestion/Man/Year increased by 104%	Overall training: mandays per month increased to 6.25 from 2.8		No of Suggestions increased by 2.5 times	Kaizen suggestion improved from 0 to 1.8 kaizen/employees/year	Number of Kaizens increased to 15000 from 296	Nos of Kaizens / Months/ Employee increased to 2.4 from 1.4	No of Kaizens increases to 786 from 13
	Accidents per million man hours worked reduced by 93%		No. of Kaizen / Person / Month increased from 0.16 to 1.04	No of QC Projects increased by 3times				
				No of CFT Projects increased by 6 times				